



Schweizerische Eidgenossenschaft
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Federal Department of Foreign Affairs FDFA
Swiss Agency for Development and Cooperation SDC
Staff of the Directorate

SDC'S Evaluations

Evaluations and reviews completed in 2016

July 2017



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Preface / Introduction

The annual compilation of evaluations in SDC is published annually as an inventory in English language by the Evaluation and Corporate Controlling Division to enhance transparency of SDC's evaluation activities.

The inventory contains SDC's evaluations and reviews completed in 2016. It covers the independent evaluations commissioned by SDC's Evaluation and Corporate Controlling Division and the reviews commissioned by SDC's operational departments.

The inventory of the evaluations and reviews conducted in 2016 lists the topics and programmes or projects according to the responsible department and division. The inventory provides relevant information on evaluation trends in SDC.

Through its evaluations, SDC aims to increase learning and improve the effectiveness and efficiency of development cooperation and enhance its accountability towards the public. This inventory is in line with the Art. 170 of the Swiss Constitution, which requiring that the Federal Offices of the Swiss Government regularly evaluate the effectiveness of their activities.

This present inventory contains three main categories:

Independent Evaluation (IE): These evaluations are mandated by SDC's Senior Management according to SDC's Evaluation Policy. They are commissioned by the Evaluation and Corporate Controlling Division, which is outside of operational management and address strategic questions relevant for the institution. These evaluations are primarily summative in nature and aim to determine what was effective, what was not effective and why at the outcome / impact levels. In most of these evaluation processes an internal learning group is constituted to accompany such evaluations in order to enhance learning and the implementation of agreed recommendations. SDC's Directorate is committed to follow-up actions according to its Senior Management Response.

Country and regional strategy evaluations: These evaluations are also mandated by SDC's Senior Management and have the goal to assess the relevance and coherence of the Swiss development cooperation in regard to national development priorities and the Dispatch of the Federal Council on Switzerland's International Cooperation. The evaluation approach is highly standardised, and a stronger involvement of internal human resources (mixed evaluation team consisting of one external consultant as team leader and two peers from SDC or, if relevant, SECO) to enhance institutional learning. The respective SDC department commits to develop a Management Response and to follow-up the conclusions.

Reviews: These evaluations are mandated by those directly or indirectly responsible for the planning and monitoring of a programme or project at headquarters or in SDC's cooperation offices in partner countries. They are primarily formative in nature with a focus on improving performance by analysing the factors contributing to or hindering the achievement of intended goals. SDC management at the level appropriate for the context of the review commits to implement recommendations in follow-up phases or to capitalise on insights in its thematic learning.

For all evaluations, SDC adheres to the DAC/OECD Evaluation Standards, the standards of the Swiss Evaluation Society (SEVAL) and the standards established by the Active Learning Network for Accountability and Performance in Humanitarian Action (ALNAP). Independent evaluations are conducted by external evaluators without conflicts of interest. SDC's Evaluation Policy, dated July 2013, provides further information on SDC's evaluation standards and processes.

The policy is published on SDC's webpage:

<https://www.eda.admin.ch/deza/en/home/results-impact/evaluations.html>

Summary of SDC's Evaluation Activities in 2016

Looking back at SDC's evaluation activities in 2016, the following conclusions can be drawn:

- The overview provides evidence that evaluation results contribute to learning and change in SDC. Actions are taken based on the management responses or through SDC's project cycle management. SDC will continue working towards making more systematic use of evaluations and improve communication of its evaluation results. Evaluations and reviews undertaken since 2005 are systematically assessed and made accessible in a special data base. This enhances the use of evaluation results, which remains a permanent challenge. There is still room for improvement in the following areas: timeliness of evaluations for effective steering purposes, adherence to the evaluation methodology, ownership of the evaluated entities on the recommendations made by evaluations, and utilisation of evaluation results for strategic decision making.
- A strategic planning tool for SDC's independent evaluations has been introduced since 2011. Its application has shown that it is an efficient way of ensuring a well-coordinated strategic coverage of the geographic, thematic and institutional priorities stipulated in the Federal Dispatch of Swiss international cooperation. Furthermore, it serves to provide a concise overview to senior management of SDC in terms of evaluation activities. In addition, SDC is continuously working towards "managing for development results." As planning and monitoring become increasingly results-oriented, it is expected that the quality of evaluations will continue to improve as well.
- With 97 completed evaluations (independent evaluations and reviews) conducted in 2016 the number decreased by 18 in comparison to 2015. The figure remains within the expected variation between years.
- The number of joint evaluations in 2016 amounts to 5 out of the 97 (5.15 %). SDC's senior management is strongly encouraging the implementation of joint evaluations wherever possible and where evaluations lead to useful results for all involved stakeholders. It is aware of the implications on available resources and the ability to fully digest the results for learning.
- The total funds invested in evaluation activities is estimated at 0.27% of SDC's total expenditures in 2016, assuming for independent evaluations average costs of CHF 220'000 and for reviews CHF 60'000.

For further information please contact the SDC Evaluation and Corporate Controlling Division (sektion.evaluation-controlling@eda.admin.ch).

Synthesis of SDC's Independent Evaluations and Reviews completed in 2016

Mandated by Division/Departments							
	Total	Evaluation and Corporate Controlling Division	South Cooperation	Cooperation Eastern Europe	Global Cooperation	Humanitarian Aid and SHA	Institutional Partnership
Independent Evaluations	4	4					
of which joint IEs	0	0					
Reviews	93		44	19	15	15	0
of which joint reviews	5		1	2	1	1	0

Independent Evaluations

Review title / Country	Responsible Department or Division	Focus of Evaluation: CS-IE / Inst. IE. / T-IE / PP-IE / Joint IE. ²	WBS of project 7F-No.	Link to the database 'External Studies' of Swiss Government if published / Comments
Country Evaluation – Cooperation Strategy Central Asia 2012-2015, Central Asia	Evaluation and Corporate Controlling (E+C)	CS-IE	7F- 07632.02.03	Country Strategy Evaluation - Central Asia 2012 - 2015
Country Evaluation – Cooperation Strategy Mozambique 2012-2016, Mozambique	Evaluation and Corporate Controlling	CS-IE	7F- 07632.02.05	Country Strategy Evaluation - Mozambique 2012 – 2016
Evaluation of SDC's Performance in Basic Education 2007-2014, global	Evaluation and Corporate Controlling	Inst. IE	7F- 07632.01.36	Evaluation of SDC's Performance in Basic Education 2007 – 2014
Evaluation Swiss Contribution to the Enlarged European Union, Europe	Evaluation and Corporate Controlling	Inst. IE	7F- 07632.02.04	Evaluation: Swiss Contribution to the Enlarged European Union

²CS-IE = Independent Evaluation of Country Strategy; Inst. IE = Independent Institutional Evaluation; T-IE = Independent Thematic Evaluation;
PP-IE = Independent Project/Programme Evaluation; Joint IE = Independent Joint Evaluation

Reviews South Cooperation

Review title / Country	Responsible Department or Division	Focus of review: CSR / Inst. R. / TR / PPR / Joint R. ²	WBS of project 7F-No.	Link to the database 'External Studies' of Swiss Government if published / Comments
Empowering Media in Tanzania, External Review of the 2012-2015 Media Council of Tanzania Programme Strategy, Tanzania	Southern Africa, East and North Africa, Occupied Palestinian Territory (SENAP)	PPR	7F-09153.01	
Social Accountability Programme, External Review of the Policy Forum Strategic Plan 2014-2016 / Tanzania	SENAP	PPR	7F-06437.02	
External Mid-Term Evaluation of the Grain Post-Harvest Loss Prevention Project, Phase 1, Tanzania	SENAP	PPR	7F-07726.01	
Independent External Review Report, Upgrading of St. Francis Hospital, Ifakara, Phase 1, Tanzania	SENAP	PPR	7F-07720.01	
African livelihoods partnership(ALPS) end of project evaluation interim report, Tanzania	SENAP	PPR	7F-08317.01.02	
African Livelihoods Partnership (ALPs), Livelihoods Business Centers (LBCs), Mozambique	SENAP	PPR	7F-08317.01.02	
Safeguard Young People HIV (SYP UNFPA), Southern Africa	SENAP	PPR	7F-08713.01	
Advocating for Agrobiodiversity (AFA), Southern Africa	SENAP	PPR	7F-08780.01	
Mid Term review Community Systems for SRHR & HIV-SAT, Southern Africa	SENAP	PPR	7F-06357.03	
Evaluation of Swiss Cooperation Strategy Southern Africa, 2013 - 2017, Southern Africa	SENAP	CSR	7F-02102.18.10	
Evaluation à mi-parcours du Programme d'appui à la formation professionnelle agricole et artisanale (PAFPAA), Benin	West Africa	PPR	7F-07788.01	
Evaluation à mi-parcours du projet EQUDEC, Benin	West Africa	PPR	7F-01232.05	
Fin de phase du projet Entreprendre solidaire au Bénin (ESTB), Benin	West Africa	PPR	7F-08249.01	

² CSR = Country Strategy Review; Inst. R. = Institutional Review; TR = Thematic Review; PPR = Project/Programme Review; Joint R. = Joint Review

Review title / Country	Responsible Department or Division	Focus of review: CSR / Inst. R. / TR / PPR / Joint R. ²	WBS of project 7F-No.	Link to the database 'External Studies' of Swiss Government if published / Comments
Evaluation externe du programme régional d'éducation des populations pastorales (PREPP) – Afrique de l'Ouest, Benin	West Africa	PPR	7F-06852	
Capitalisation de la phase 1 du Programme d'appui au secteur du développement rural (PASDER), Benin	West Africa	PPR	7F-06963.01	
Capitalisation du projet ASCOM, Benin	West Africa	PPR	7F-00617.06	
Promotion de la qualité de l'éducation de base, phase 2 (ProQEB), Revue par les pairs Programme Education, Tchad	West Africa	PPR	7F-07837.02	
Promotion d'un réseau de mutuelles de santé Logone Oriental, du Mayo Kebbi et du Moyen Chari, Tchad	West Africa	PPR	7F-06649.03	
Revue par les pairs du domaine éducation, Mali	West Africa	TR	7F-03614.03 7F-00736 7F-06968	
Etat des lieux de l'appui de la coopération suisse aux organisations paysannes au Mali, étude historique, Mali	West Africa	PPR	7F-04043.03	
Auto-évaluation du Programme d'Appui au Développement Economique régional, Mali	West Africa	PPR	7F-05054.02	
Étude de cas : Autorités traditionnelles et religieuses dans la gouvernance locale, Mali	West Africa	TR	7F-04179 7F-06966	
Programme d'appui à la formation professionnelle rurale FOPROR phase III, Niger	West Africa	PPR	7F-07791.02	
Fin du projet régional « Biological Papaya Pest Control, West and Central Africa	West Africa	PPR	7F-08526.01	
Évaluation externe du programme du renforcement des capacités des organisations de la société civile (PROSOC) phase 4, Burkina Faso	West Africa	PPR	7F-04283.04	
Revue à mi-parcours du programme de valorisation des compétences (VAC) phase 2, Burkina Faso	West Africa	PPR	7F-06057.02	
Safer Migration (SaMi), Phase 02, Nepal	South Asia	PPR	7F-07207.02	
Local Governance and Community Development Programme	South Asia	PPR/Joint R.	7F-06372.02	

² CSR = Country Strategy Review; Inst. R. = Institutional Review; TR = Thematic Review; PPR = Project/Programme Review; Joint R. = Joint Review

Review title / Country	Responsible Department or Division	Focus of review: CSR / Inst. R. / TR / PPR / Joint R.²	WBS of project 7F-No.	Link to the database 'External Studies' of Swiss Government if published / Comments
(LGCDP), Phase 02, Nepal				
FATA Development Programme, Phase 1, Pakistan	South Asia	PPR	7F-08045.01	
Strengthening Rule of Law Program, Phase 1/2 (as part of CAPEX Justice), Pakistan	South Asia	TR	7F-08709.01/02	
Desk review: Internal evaluation of SDC contribution to WSP Water and Sanitation Program (WSP, Phase 3, Bangladesh	South Asia	Inst. R. (together with Global Program Water)	7F-04462.03	
Strengthening Land Governance Project, Myanmar	East Asia	PPR	7F-09174.01	
Community-led Coastal Management in the Gulf of Mottama (CLCMGoMP), Myanmar	East Asia	PPR	7F-09030.01	
Generating Rubber Opportunities in Myanmar, Project Mid-Term Review, Myanmar	East Asia	PPR	7F-08844.01	
Strengthening Civil Society in Myanmar (Paung Ku), Myanmar	East Asia	PPR	7F-08951.01.03	
Midterm Review of the SDC Primary Health Care Project, Myanmar	East Asia	PPR	7F-08997.01	
Community Forestry in Bhutan - Lessons from 12 years of support, Bhutan	East Asia	PPR	7F-02165	
Revue à mi-parcours de la Stratégie de la Coopération Suisse en Haïti 2014 – 2017, Haiti	Latin America and the Caribbean	CSR	N/A	N/A
Rapport d'évaluation des impacts du projet EPA-V, projet eau potable et assainissement, Haiti	Latin America and the Caribbean	PPR	7F-02320.05	N/A
La transversal de gobernabilidad en proyectos de la Cooperación Suiza para el Desarrollo en Bolivi, Bolivia	Latin America and the Caribbean	TR	7F-09059.01	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-758.html
Informe final de la Misión de Revisión de Medio Término Aire Limpio (Análisis de la Situación del Proyecto para una Salida Responsable), Bolivia	Latin America and the Caribbean	PPR	7F-02450.03	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-757.html
Evaluación de Medio Término Fase IV Proyecto Formación técnica profesional, Bolivia	Latin America and the Caribbean	PPR	7F-80003.04	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-765.html

² CSR = Country Strategy Review; Inst. R. = Institutional Review; TR = Thematic Review; PPR = Project/Programme Review; Joint R. = Joint Review

Reviews South Cooperation completed in 2016

Review title / Country	Responsible Department or Division	Focus of review: CSR / Inst. R. / TR / PPR / Joint R. ²	WBS of project 7F-No.	Link to the database 'External Studies' of Swiss Government if published / Comments
Evaluación de Medio Término (EMT) del Proyecto Mercados Rurales, Bolivia	Latin America and the Caribbean	PPR	7F-08634.01	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-760.html
Evaluación al Programa de Apoyo a la Mejora De Los Servicios Municipales (PMS) y proyectos antecesores, Bolivia	Latin America and the Caribbean	PPR	7F-04269.03	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-759.html
	Quality Assurance and Poverty Reduction			No reviews in 2016
	Staff unit South Cooperation			No reviews in 2016

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Reviews Cooperation with Eastern Europe

Review title / Country	Responsible Department or Division	Focus of review: CSR / Inst. R. / TR / PPR / Joint R. ²	WBS of project 7F-No.	Link to the database 'External Studies' of Swiss Government if published / Comments
External Review - Private Sector Development Project, Serbia	Western Balkans	PPR	7F-05864.03	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-754.html
External Review of the Support to Improve Social Inclusion in Serbia, Phase 2, Serbia	Western Balkans	PPR	7F-03916.02	
Second Review on the "Restoration of the Lake Prespa Ecosystem" Project, Macedonia	Western Balkans	PPR	7F-08182.01	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-752.html
The Nature Conservation Programme in Macedonia – Consultancy on Regional Conservation Management Issues in the Scope of Phase 2, Macedonia	Western Balkans	PPR	7F-06872.01	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-753.html
Evaluation Integrated Local Development Project Ph. 2, Bosnia and Herzegovina	Western Balkans	PPR	7F-04369.03	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-755.html
Review Enhancing Youth Employment Phase 1, Albania	Western Balkans	PPR	7F-06875.01	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-762.html
Mid-Term Review of Youth Employment Project –RiSi, Albania	Western Balkans	PPR	7F-08310.01	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-745.html
Experience Capitalization and Strategic Outlook of Swiss Engagement in the Area of Social Inclusion, Albania	Western Balkans	TR/PPR	7F-08956.01	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-746.html
Internal Participatory Review of "Enhancing Primary Health Care Services Project in Tajikistan" (EPHC), Tajikistan	Eurasia	PPR	7F-01270.05	
Internal Peer Review "Integrated Health and Habitat Improvement Project in Tajikistan", Tajikistan	Eurasia	PPR/Joint R.	7F-08361.01	
Internal Review "Promotion on Interstate Water Management Cooperation on Transboundary Chu and Talas Rivers", Kyrgyzstan	Eurasia / Global Programme Water	PPR	7F-06120.02	
Medical Education Reform Project (MER), Kyrgyzstan	Eurasia	PPR	7F-08530.02	Peer Review: Medical Education Reform Project MER in Kyrgyzstan Issued on 22.09.2016
Health Care Waste Management, Kyrgyzstan	Eurasia	TR	7F-06628.03	Internal review

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Review title / Country	Responsible Department or Division	Focus of review: CSR / Inst. R. / TR / PPR / Joint R. ²	WBS of project 7F-No.	Link to the database 'External Studies' of Swiss Government if published / Comments
Joint Review SWaP, Kyrgyzstan	Eurasia	Joint R.	7F-04509.04	Internal review
Internal Final Assessment of Markets for Meghri Project (M4M), South Caucasus	Eurasia	PPR	7F-05537.02	
Promotion of Social Dialogue and better Working Conditions for Employees, Bulgaria	New EU-Member Countries	PPR	7F-08058.01	
Home Care towards an independent and dignified Life, Bulgaria	New EU-Member Countries	PPR	7F-08085.01	
Increasing the effectiveness of migration management (KIK75), Poland	New EU-Member Countries	PPR	7F-08408.01	
Construction of the Epidemiological Filter within facilities of the Office for Foreigners Centre in Biala Podlaska (KIK02), Poland	New EU-Member Countries	PPR	7F-06893.01	

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Reviews Global Cooperation

Review title / Country	Responsible Department or Division	Focus of review: CSR / Inst. R. / TR / PPR / Joint R. ²	WBS of project 7F-No.	Link to the database 'External Studies' of Swiss Government if published / Comments
Cooperation between Think Thank ECDPM and SDC 2013-2016, Switzerland	Analysis & Policy	PPR	7F- 08465.02.03	
External Evaluation of the IHEID International Development Policy (DevPol), Switzerland	Analysis & Policy	PPR	7F- 03384.08.02	
CATCOS (Capacity building and twinning for climate observing systems)	Global Programme Climate Change and Environment (GPCC)	PPR	7F-08114	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-686.html
ASEAN-Swiss Partnership on Social Forestry and Climate Change (ASFCC II)	Global Programme Climate Change and Environment	PPR	7F-07476.02	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-743.html
Review Indo-Swiss Building Energy Efficiency Programme - BEEP (– Phase II)	Global Programme Climate Change and Environment	PPR	7F-06524.02	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-742.html
External Evaluation of 'Vegetable go to School (VGtS)' Phase 1 (2012-2016)	Global Programme Food Security (GPFS)	PPR	7F-08511.01	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-767.html
Multi Partner Trust Fund of the Scaling Up Nutrition Movement - SUN	Global Programme Food Security	Joint R.	7F-08266.01	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-768.html
Mid-Term Review Ecological Organic Agriculture Initiative	Global Programme Food Security	PPR	7F-08482.01	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-769.html
External Evaluation of Closing Rice Yield Gaps in Asia with Reduced Ecological Footprint CORIGAP Phase 1 (2012-2016)	Global Programme Food Security	PPR	7F-08412.01	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-770.html
Food Security in Trade and Intellectual Property Regimes – Towards Equity and Sustainability - Quno	Global Programme Food Security	PPR	7F-08232.01	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-771.html
Improving Seed Systems for Smallholders' Food Security	Global Programme Food Security	PPR	7F-08265.01	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-772.html

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Reviews Global Cooperation completed in 2016

Review title / Country	Responsible Department or Division	Focus of review: CSR / Inst. R. / TR / PPR / Joint R. ²	WBS of project 7F-No.	Link to the database 'External Studies' of Swiss Government if published / Comments
Mid-Term Review of "Postharvest Management in Sub-Saharan Africa" Program	Global Programme Food Security	PPR	7F-08498.01	https://www.admin.ch/gov/de/start/dokumentation/studien.survey-id-773.html
Programme global migration et développement en Afrique de l'Ouest Revue de la phase 1 (2012-2016) PGMD –, Western Africa	Global Programme Migration and Development (GPMD)	PPR	7F-08339.01.05	
Project Evaluation- Developing and Scaling Up Payment in Watershed Services to Face the Global Water Crisis	Global Programme Water (GPWI)	PPR	7F-07992.02	
Internal Project evaluation- Water and Sanitation Program – Trust Found World Bank	Global Programme Water	PPR	7F-04462.03	
	Global Programme Health (GPH)			No reviews in 2016
	Division Knowledge-Learning-Culture			No reviews in 2016
	Global Institutions			No reviews in 2016

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Reviews Humanitarian Aid and SHA

Review title / Country	Responsible Department or Division	Focus of review: CSR / Inst. R. / TR / PPR / Joint R. ²	WBS of project 7F-No.	Link to the database 'External Studies' of Swiss Government if published / Comments
The Swiss DRR Portfolio, Tajikistan	Europe Asia and America	TR	N/A	
Prevención y protección de NNAJ frente al reclutamiento, vinculación y utilización por parte de actores armados, y fortalecimiento de capacidades y medios de vida de las comunidades de Tierralta (Córdoba) y de Buenaventura (Valle del Cauca) », Colombia	Europe Asia and America	PPR	7F- 08492.02.01	
ACH, « Mejora de la calidad de vida y de las condiciones de salud de la población afectada por el conflicto armado », Colombia	Europe Asia and America	PPR	7F- 06138.04.01	
Evaluación proyecto Protección y atención humanitaria a las personas afectadas por la crisis humanitaria en la frontera colombo-venezolana, Colombia	Europe Asia and America	PPR	7F- 09524.01.01	
Informe Proyecto agau y sanamiento integral rural ASIR-SABA, Colombia	Europe Asia and America	PPR	7F-08236.02	
Integración de los enfoques de Acción sin Daño y Justicia Transicional en el proceso de Restitución IAPRE, Colombia	Europe Asia and America	PPR	7F-07856.02	
Fortalecimiento de las capacidades técnicas del SINAPRED para la RRD, Nicaragua	Europe Asia and America	PPR	7F- 08668.01.05	
Internal Review : SDC/HA Protection Portfolio, Myanmar	Europe Asia and America	TR	7F-08576.02	Internal review
Thematic and Geographical assessment Kachin/Shan, Myanmar	Europe Asia and America	TR	7F-08576.02	
2013-2017 CS Internal WOGA Mid Term Review (HH/ SK), Horn of Africa	Africa	CSR	N/A	
Capitalisation Food security Projects (VSF/ ACF) of the HA, Horn of Africa / Ethiopia	Africa	PPR	7F-07658 7F-05377	

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Reviews Humanitarian Aid and SHA completed in 2016

Review title / Country	Responsible Department or Division	Focus of review: CSR / Inst. R. / TR / PPR / Joint R. ²	WBS of project 7F-No.	Link to the database 'External Studies' of Swiss Government if published / Comments
External Evaluation of basic health care projects, Horn of Africa / Ethiopia	Africa	PPR	7F-06598	
Joint analysis of donor engagements related to Livelihoods and Resilience, Horn of Africa / Somalia	Africa	Joint R.	N/A	
External Evaluation of Regional Mixed Migration Secretariat (RMMS), Horn of Africa / Regional	Africa	PPR	7F-08288	
Midterm Review Cooperation Strategy Middle East 2015 – 2018, Middle East	Middle East and North Africa	CSR	N/A	
	Field Resources			No reviews in 2016
	Equipment and logistics			No reviews in 2016
	Staff unit Humanitarian Aid and SHA			No reviews in 2016
	Multilateral Humanitarian Aid			No reviews in 2016

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Reviews Institutional Partnership

Review title / Country	Responsible Department or Division	Focus of review: CSR / Inst. R. / TR / PPR / Joint R. ²	WBS of project 7F-No.	Link to the database 'External Studies' of Swiss Government if published / Comments
	Institutional Partnership			No reviews in 2016

Reviews Corporate Financial Planning and Consulting

Review title / Country	Responsible Department or Division	Focus of review: CSR / Inst. R. / TR / PPR / Joint R. ²	WBS of project 7F-No.	Link to the database 'External Studies' of Swiss Government if published / Comments
	Corporate Financial Planning and Consulting			No reviews in 2016

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Reviews Staff of the Directorate

Review title / Country	Responsible Department or Division	Focus of review: CSR / Inst. R. / TR / PPR / Joint R. ²	WBS of project 7F-No.	Link to the database 'External Studies' of Swiss Government if published / Comments
	Federal Political Affairs Section			No reviews in 2016
	Communication Management Unit			No reviews in 2016
	Specialized Service Statistics			No reviews in 2016

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