Guiding principles for Ukraine's recovery process
‘Lugano Principles’

1. Partnership
The recovery process is led and driven by Ukraine and conducted in partnership with its international partners. The recovery effort has to be based on a sound and ongoing needs assessment process, aligned priorities, joint planning for results, accountability for financial flows, and effective coordination.

2. Reform focus
The recovery process has to contribute to accelerating, deepening, broadening and achieving Ukraine’s reform efforts and resilience in line with Ukraine’s European path.

3. Transparency, accountability and rule of law
The recovery process has to be transparent and accountable to the people of Ukraine. The rule of law must be systematically strengthened and corruption eradicated. All funding for recovery needs to be fair and transparent.

4. Democratic participation
The recovery process has to be a whole-of-society effort, rooted in democratic participation by the population, including those displaced or returning from abroad, local self-governance and effective decentralization.

5. Multi-stakeholder engagement
The recovery process has to facilitate collaboration between national and international actors, including from the private sector, civil society, academia and local government.

6. Gender equality and inclusion
The recovery process has to be inclusive and ensure gender equality and respect for human rights, including economic, social and cultural rights. Recovery needs to benefit all, and no part of society should be left behind. Disparities need to be reduced.

7. Sustainability
The recovery process has to rebuild Ukraine in a sustainable manner aligned with the 2030 Agenda for sustainable development and the Paris Agreement, integrating social, economic and environmental dimensions including green transition.